

BRIEFING

FLORIDA'S TOP TEN LARGEST PUBLIC EMPLOYERS BY COUNTY

This Florida TaxWatch *Briefing* surveys the significance of public employment in Florida counties by examining the ten largest employers per county (by number of employees) to determine whether they were public or private entities^{**}. The basic breakdown of public versus private entities in the list of top ten largest employers per county is provided in the chart below.

The two key takeaways from these charts are that a single government entity is the largest employer in the county in 51 of the 67 counties and there is not a single county in Florida where at least one of the top five largest employers is not a government entity.

COUNTIES WHERE PUBLIC EMPLOYERS ARE THE:

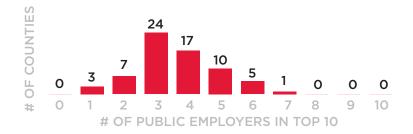
LARGEST	51	67
2 LARGEST	26	67
3 LARGEST	13	67
4 LARGEST	5	67

COUNTIES WHERE PUBLIC EMPLOYERS MAKE UP:

2 OF THE TOP 3	40	67
3 OF THE TOP 5	27	67
5+ OF THE TOP 10	16	67
1 OF THE TOP 5	67	67

On average statewide, nearly four out of the ten largest employers in any county are a government entity, as the chart below demonstrates.¹

NUMBER OF COUNTIES WITH PUBLIC EMPLOYERS IN TOP 10



^{**} Due to the differences in the manner and style in which this data is collected across the state, some employers may be either aggregated or disaggregated. For instance, sheriff's offices are included as part of the larger county government in many counties, and are counted separately in others. Some counties group certain levels of government together, while some list the individual agencies or departments. Additionally, this report represents a snapshot of these top employers at a certain point in time. In smaller counties especially, the entities and their position on the list may have shifted since the compilation of data.

^{1.} Mean: 3.64, Median: 3

At the extremes of the distribution are Bay County, where seven out of the top ten employers are government entities; and Calhoun, Glades, and Levy, where just one government entity appears on their respective top ten lists.

Further breaking down the 670 entities that make up the aggregated top ten by both the level of the employer: federal, state, county and municipal governments (245), and the private sector (425); and general sector of the economy shows a fairly consistent trend across the state: public education, government administration/law enforcement, and health care tend to dominate the top employers of every county. These sectors all involve significant amounts of both government involvement and funding.

PUBLIC EMPLOYERS BY SECTOR

PUBLIC AIRPORTS 2	245
PUBLIC HEALTHCARE 9	245
U.S. MILITARY 10	245
PUBLIC CORRECTIONS 18	245
STATE COLLEGES & UNIVERSITIES 18	245
SCHOOL DISTRICTS 60	245
ADMINISTRATION/LAW ENFORCEMENT 128	245

The chart above organizes the 245 public employers on our list into seven categories: administration/law enforcement, district school boards, state universities and colleges, public correctional facilities, public health care, public airports, and the military. The breakdown shows that combining administration/law enforcement with education comprises 84% of large public employers.

EDUCATION

In every county in Florida, the district school board is one of the ten largest employers, accounting for more than 250,000 employees statewide—nearly 1 out of every 30 employed Floridians.²

District school boards are one of the two largest employers in 61 counties, the largest in 46 counties, and the second largest in 15. Public colleges and universities appear in the top ten lists of 13 counties, and twice each in Alachua and Leon counties thanks mostly to the size of Florida State University and the University of Florida.

ADMINISTRATION/LAW ENFORCEMENT

County governments are one of the ten largest employers in 60 counties, and the first or second largest in ten of those counties. State government (not including prisons) is only the largest employer in Leon County, but is in the top ten employers of fifteen other counties, while the federal government is in the top ten employers in six counties.

HEALTH CARE

Health care sector employers also encompassed a large section of these employers. A health care facility or business (either public or private) is one of the top employers in 60 counties, and a public facility is the largest employer in Baker County. The majority of these employers are private; government-owned health care facilities are in the top ten in just 7 counties. It should be noted, however, that even private healthcare facilities are, in general, highly dependent on government funding from programs like Medicaid and Medicare.

^{2.} Bureau of Labor Statistics - 2010 year end employment was 8,169,517

MILITARY

The US Military appears on the top ten lists of just seven counties, although the various branches of the United States Armed Services appear ten times on the full list. The military is the largest employer in Duval, Monroe, and Okaloosa counties, all home to large military bases.

CORRECTIONS AND AIRPORTS

A mixture of public and private correctional facilities, both funded by tax dollars, appear 22 times on the list, accounting for just 3 percent of the total top ten. Public airports account for only a small portion (<1 percent of the total), appearing on the top ten of just Hillsborough and Orange counties.

CONCLUSION

Government employers are some of the largest employers in nearly every county in Florida. There is no county in Florida that does not include at least one government entity in its top five largest employers. Additionally, a public entity is the largest employer in over 75 percent of counties accounts for all three of the largest employers in nearly one-in-five Florida counties.

While this analysis does not consider the total size of government employment compared to total private employment, it is certainly clear that the government has a massive direct effect on local economies throughout the state through employment and payroll practices, in addition to the indirect effects that government actions, such as regulation, have on the economy. Moreover, for many counties the potential closure of a military base or correctional facility, or large layoffs due to federal, state, or local budget shortfalls, poses a significant economic threat.

Putting aside the roles public entities are assigned to fulfill, it is important that Floridians understand that for many of the largest employers in their county, their payrolls are paid by tax dollars.

The full top ten list for each county with the names of all private employers removed can be found in Appendix A.

This *Briefing* was written by **Blaine Cherry**, Research Analyst, and Peter Murray, Research Analyst, under the direction and supervision of **Robert Weissert**, **Esq.**, Vice President for Research

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APPENDIX A

PUBLIC ENTITIES IN THE TOP TEN EMPLOYERS—BY COUNTY

Note: Due to the differences in the manner and style in which this data is collected across the state, some employers may be either aggregated or disaggregated. For instance, sheriff's offices are included as part of the larger county government in many counties, and are counted separtely in others. Some counties group certain levels of government together, while some list the individual agencies or departments. Additionally, this report represents a snapsnot of these top employers at a certain point in time. In smaller counties especially, the entities and their position on the list may have shifted since the compilation of data.

County	Rank	Employer
Alachua	1	University of Florida
6 of 10	3	Veterans Affairs Medical Center
	4	Alachua County School Board
	5	City of Gainesville
	7	Alachua County
	10	Santa Fe Community College
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.alachuacounty.us/Depts/Clerk/Documents/2010-Alachua-County-CAFR.pdf
Baker	1	Northeast Florida State Hospital
4 of 10	3	Baker County School Board
	4	Baker Correctional Institute
	9	Baker County Board of Commisoners
		Source: Enterprise Florida 2010 County Report: www.eflorida.com/profiles/CountyReport.asp?CountyID=2&Display=all
Bay	1	Tyndall Air Force Base
7 of 10	2	Naval Support (Naval Surface Warfare Center)
	3	Bay District Schools
	7	Gulf Coast State College
	8	City of Panama City
	9	Bay County Board
	10	Bay County Sheriff
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20bay%20county_pdf
Bradford	1	Bradford County School Board
2 of 10	4	County Government
		Source: Enterprise Florida County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=4&Display=all
Brevard	1	Brevard County School Board
4 of 10	7	Brevard County Board of County Commissioners
	9	NASA
	10	U.S. Department of Defense
		Source: 2010 Comprehensive Annual Financial Report (CAFR): http://199.241.8.125/index.cfm?FuseAction=FinanceAccounting.ComprehensiveAnnualFinancialReport
Broward	1	Broward County School Board
5 of 10	2	Broward County Government
	3	Memorial Healthcare System
	5	Broward Health
	10	City of Ft. Lauderdale
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.broward.org/Accounting/Documents/2010CAFR.pdf
Calhoun	4	Calhoun County School District
1 of 10		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.aspx?cid=11&pid=2&sid=28
Charlotte	1	Charlotte County School Board
4 of 10	4	Board of County Commissioners
	8	Charlotte County Sheriff's Office
	10	Charlotte Correctional Institute
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.co.charlotte.fl.us/DOWNLDS/CAFR_2010.pdf
Citrus	2	Citrus County School Board
Citrus 3 of 10	2 5	Citrus County School Board Citrus County Sheriff's Department

		aspx?cid=11&pid=2&sid=28
	10	Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.
	10	Florida Department of Corrections - Quincy
	5	Gadsden County Supervisors Office
) OI 10	2	Department of Children University of Florida
Gadsden 5 of 10	1	Florida State Hospital School Department of Children
C. 1. 1	1	
		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.aspx?cid=11&pid=2&sid=28
2 of 10	2	Florida Department of Corrections
Franklin	1	Franklin County
	10	Florida County Sheriffs Department Source: Fantastic Flagler Page 44: Businesses with 25 or More Employees in Flagler. http://fantasticflagler.flipsteronline.com/
	9	Flagler County
4 01 10	7	City of Palm Coast
Flagler 4 of 10	7	Flagler County School System Gity of Polm Coort
Elaglar	1	Florder County School System
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.escambiaclerk.com/clerk/forms/cafr/CAFR_2010.pdf
	10	University of West Florida
	3	Florida State Government
4 of 10	2	Federal Government
Escambia	1	County Government
		2-2-2 2011-pages/pul_ines/2011-001.pul
	ı	Source: 2010 Comprehensive Annual Financial Report (CAFR): http://www.myflorida.com/audgen/pages/pdf_files/2011-061.pdf
	4	City of Jacksonville
- 01 10	3	Mayport Naval Station
4 of 10	2	Duval County Public Schools
Duval	1	Naval Air Station, Jacksonville
		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=39&Display=all
	5	Sheriff's Office
3 of 10	3	County Government
Dixie	1	Dixie County School System
		Source: Enterprise Florida County Report: www.eflorida.com/profiles/CountyReport.asp?CountyID=38&Display=all
	7	DeSoto County Sheriff's Office
3 of 10	5	Desoto County
DeSoto	1	DeSoto School District
		Source: Lake City/Columbia County Chamber of Commerce Community Profile: http://www.lakecitychamber.com/Community_Profile.asp
	10	Columbia County Source Lake Gire/Columbia County Chamber of Commerce Community Profile http://www.lakesityshamber.com/Community Profile on
3 of 10	2	VA Medical Center
Columbia	1	Columbia County School System
		pdf
	/	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20collier%20county
3 of 10	7	Collier County Government Collier County Sheriff's Office
Collier 3 of 10	5	Collier County Public Schools Collier County Government
C II:	2	Police Departments" is an aggregate of all police officers employed by the various cities in Clay County.
		Source: 2010 Clay County Chamber of Commerce "Top Employers": www.clayedo.com/information-center/Data-Center.aspx Note: "Municipal
	9	Florida Department of Military Affairs
	7	Municipal Police Departments
4 of 10	6	Clay County Sheriff
Clay	1	School District of Clay County

		Appendix A Top Fusile Employers by Codi
Gilchrist	1	Gilchrist School District
of 10	4	County Government
	9	Sheriff's Office
		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=45&Display=all
Glades	2	Glades County School District
1 of 10		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=46&Display=all
Gulf	1	Florida Department of Corrections
3 of 10	2	Gulf County School District
0110	4	County of Gulf
	1	Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile. aspx?cid=11&pid=2&sid=28
Hamilton	2	Hamilton County School District
3 of 10	3	County Government
	6	Hamilton County Sheriffs Department
		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=48&Display=all
Hardee	1	Hardee School District
3 of 10	1	
5 01 10	5	County Government Sheriff's Office
	10	
		Source: Enterprise Florida County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=49&Display=all
Hendry	2	Hendry County School District
3 of 10	3	Hendry County
	6	Sheriff's Office
		Source: Enterprise Florida County Profile: http://www.eflorida.com/profiles/CountyReport.asp?CountyID=50&Display=all
Hernando	1	Hernando County School Board
3 of 10	2	Hernando County Government
0 01 10	6	Southwest Florida Water Management District
		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=51&Display=all
Highlands	1	Highlands County School Board
2 of 10	6	Highlands County Board of County Commissioners
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.hcclerk.org/Documents/2010CAFR.pdf
Hillsborough	1	Hillsborough County School Board
6 of 10	2	MacDill Air Force Base
	3	Hillsborough County Government
	4	Tampa International Airport
	6	University of South Florida
	10	City of Tampa
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.hillsclerk.com/publicweb/WorkArea/showcontent.aspx?id=6233
Holmes	1	Florida Department of Corrections
3 of 10	2	Holmes County School Board
	6	County of Holmes
	0	Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile. aspx?cid=11&pid=2&sid=28
Indian River	1	School District of Indian River County
3 of 10	2	Indian River County
	8	City of Vero Beach
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20indian%20

		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/dsb_efile%20rpts/2008%20manatee%20county%20dsb.pdf
	9	City of Bradenton Source 2010 Comprehensive Annual Financial Bonom (CAFR), www.norderide.com/endom/nagge/dah.cfle//20mms/2008//2008//20mms/2008//2008
	6	Manatee Sheriff's Office
4 of 10	3	Manatee County Government
Manatee	1	Manatee County School Board
2.6		
	8	County Government Source: Enterprise Florida 2010 County Report: www.eflorida.com/profiles/CountyReport.asp?CountyID=64&Display=all
3 of 10	2	Madison Correctional Facility County Coversment
Madison	1	Madison County School District
		aspx?cid=11&pid=2&sid=28
2 of 10	5	Liberty County School District Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.
Liberty	3	Liberty County
1 of 10		Source: Enterprise Florida County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=62&Display=all
Levy	1	Levy County School Board
		Source: 2010 Comprehensive Annual Financial Report (CAFR): cvweb.clerk.leon.fl.us/finance/cafr/10_cafr/2010_CAFR.pdf
	8	Leon County
	6	Florida A&M University
	5	City of Tallahassee
	3	Leon County Schools
6 of 10	2	Florida State University
Leon	1	Florida State Government
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.leeclerk.org/vertical/Sites/%7BB2978D27-ACBA-49A1-AB85-7038998EC1FA%7D/uploads/%7BD7949536-3B1A-4771-BFE3-98A9714B35B2%7D.PDF
	7	City of Cape Coral
	6	Lee County Sheriff's Office
4 of 10	4	Lee County Administration
Lee	2	Lee County School District
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/dsb_efile%20rpts/2009%20lake%20county%20 dsb.pdf
	8	Lake County Sherriff's Department
3 of 10	7	Lake County Government
Lake	1	Lake County Public Schools
		Source: Enterprise Fioritia 2010 County Frome: www.enoritia.com/ promes/ County/tepore.asp. County/1D=50CeD/sp/ay=an
	8	Sheriff's Office Source: Enterpirse Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=58&Display=all
3 of 10	4	County Government
Lafayette	2	Lafayette County School District
		aspx?cid=11&pid=2&sid=28
		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.
	6	Jefferson County Board of County
3 of 10	2	Florida Department of Corrections
Jefferson	1	Jefferson County School District
		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.aspx?cid=11&pid=2&sid=28
	8	City of Marianna
	6	Jackson County
7 01 10	5	Florida Department of Corrections - Malone
of 10	3	Bureau of Prisons

		Appendix A- Top Public Employers by County
Marion	1	Marion County Public Schools
5 of 10	2	Florida State Government
	6	Federal Government
	7	Marion County BCC
	9	City of Ocala
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.marioncountyclerk.org/public/_files/2010CAFRdocumentFinancial00.pdf
Martin	2	Martin County School District
3 of 10	3	Martin County
	5	Florida State Government
		Source: 2010 Comprehensive Annual Financial Report (CAFR): http://clerk-web.martin.fl.us/ClerkWeb/PDF/CAFR2010.pdf
Miami- Dade	1	Miami-Dade Public Schools
6 of 10	2	Miami Dade County
	3	U.S. Federal Government
	4	Florida State Government
	7	Jackson Health System
	10	Florida International University
	10	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.miamidade.gov/Finance/library/CAFR/2010/Financial%20Section/CAFR2010-complete.pdf
Monroe	1	US Armed Services
5 of 10	2	Monroe County School District
	5	Monroe County Sheriff's Office
	6	Monroe County Government
	7	City of Key West
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20monroe%20 county%20part%202.pdf
Nassau	1	Nassau County School Board
4 of 10	3	Nassau County Government
	5	Federal Aviation Administration
	9	City of Fernandina Beach
		Source: 2009 Comprehensive Annual Financial Report (CAFR): www.nassauclerk.com/_files/finance/cafr/20082009CAFR.pdf
Okaloosa	1	US Department of Defense - Eglin AFB
3 of 10	5	Okaloosa School District
	7	County of Okaloosa - Sheriff's Department
		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.aspx?cid=11&pid=2&sid=28
Okeechobee	1	Okeechobee County School District
3 of 10	5	Okeechobee Sheriffs Office
	6	Okeechobee County
		Source: Enterprise Florida County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=28&Display=all
Orange	2	Orange County Public Schools
4 of 10	4	Greater Orlando Aviation Authority
	8	Orange County Government
	9	University of Central Florida
	-	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.occompt.com/index.php?option=com_docman&Itemid=124
Osceola	1	Osceola School District
2 of 10	4	Osceola County Government
20110	T	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/pdf_files/2011-070.pdf

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		Appendix A- Top Public Employers by County
Palm Beach	1	Palm Beach County School Board
5 of 10	2	Palm Beach County Government
	3	Florida State Government
	4	Federal Government
	9	Florida Atlantic University
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.mypalmbeachclerk.com/uploadedFiles/Public_Funds/County_Financial_Reports/cafr_fy2010.pdf
Pasco	1	Pasco County School District
5 of 10	2	Pasco County School District Pasco County Government
01 10	3	Florida State Government
	4	Pasco County Sheriff
	9	Pasco-Hernando Community College
	7	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.pascoclerk.com/pdf_docs/public-finance-cafr-ending-093010.pdf
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.pascocierk.com/pdr_docs/public-finance-carr-ending-093010.pdr
D: 11		
Pinellas	1	Pinellas County School District
6 of 10	2	Bay Pines VA Medical Center
	3	City of St. Petersburg
	5	Pinellas County Board of County Commissioners
	6	Pinellas County Sheriff So Providence College
	10	St. Petersburg College
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.pinellasclerk.org/aspinclude2/2010CAFR.pdf
Polk	1	Polk County School Board
4 of 10	4	Polk County Government
	6	Florida State Government
	7	City of Lakeland
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20polk%20county_pdf
Putnam	1	Putnam County School District
3 of 10	3	St. Johns River Water Management District
	4	Putnam County
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.putnam-fl.com/bocc/images/stories/transparency/cafr/2010cafr.pdf
Santa Rosa	1	Santa Rosa County School District
4 of 10	2	U.S. Government
	3	Florida State Government
	5	Santa Rosa County
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.santarosa.fl.gov/financial/2010/Comprehensive%20Annual%20Financial%20 Report.pdf
Sarasota	1	School Board of Sarasota County
4 of 10	2	Sarasota County Government
	3	Sarasota Memorial Hospital
	8	City of Sarasota
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20sarasota%20 county.pdf
Seminole	1	Seminole County Public Schools
4 of 10	3	Seminole State College of Florida
	5	Seminole County Government
	6	Seminole County Sheriff
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.myflorida.com/audgen/pages/county_efile%20rpts/2010%20seminole%20 county.pdf

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		aspx?cid=11&pid=2&sid=28
		Source: Florida's Great North West: Economic Development Report http://iedc.floridasgreatnorthwest.com/CountyProfile.
	5	Country Of Washington
	4	Washington County School District
4 of 10	3	Florida Department of Transortation
Washington	2	Florida Department of Corrections
		CAFR_2010.pdf
_ 01 10		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.clerkofcourts.co.walton.fl.us/public_records/docs/Walton_County_
2 of 10	2	Walton County Government
Walton	1	Walton County School Board
	9	Source: Florida's Great North West: Economic Development Counsel http://iedc.floridasgreatnorthwest.com/CountyProfile. aspx?cid=11&pid=2&sid=28
J 01 10	9	Florida Department of Environment
3 of 10	3	Florida Department of Corrections
Wakulla	1	Source: 2010 Comprehensive Annual Financial Report (CAFR): volusia.org/finance/cafr10/Tables/235.pdf Wakulla County School Board
	9	U.S. Government Source: 2010 Comprehensive Appual Financial Report (CAFR), valueia org/finance/cafr10/Tables/235 pdf
	8	Daytona State College
	7	Florida State Government
5 of 10	4	County of Volusia
Volusia	1	Volusia County School Board
		Source: Enterprise Florida 2010 County Profile: www.eflorida.com/profiles/CountyReport.asp?CountyID=19&Display=all
	10	County Government
3 of 10	4	Union County School District
Union	2	Union Correctional Institution
		Source: 2011 Taylor County School Board: http://www.taylor.k12.fl.us/our.county.aspx
2 of 10	3	Taylor County Correctional Institute
Taylor	2	Taylor County School Board
		Source: Enterprise Florida County Report: www.eflorida.com/profiles/CountyReport.asp?CountyID=17&Display=all
	9	Suwannee County Sheriff's Office
3 of 10	5	Suwannee County
Suwannee	3	Suwannee County School District
		Source: 2011 Sumter Chamber of Commerce: www.sumterchamber.org/sumter-business.asp
	8	Lake Sumter Community College
	6	Sumter County Government
	4	Sumter Correctional Institute
5 of 10	2	Sumter District Schools
Sumter	1	Coleman Federal Prison
	/	Source: 2010 Comprehensive Annual Financial Report (CAFR): www.stlucieclerk.com/finance/SLCCAFRFY2010.pdf
	7	City of Port St. Lucie
4 of 10	5	St. Lucie County Indian River State College
St. Lucie	1	St. Lucie School Board
		Source: 2010 Comprehensive Annual Financial Report (CAFR): www.clk.co.st-johns.fl.us/finance/pdf/2010/STATISTICAL%20SECTION.pdf
	7	Community Hospice of N.E. Florida
	6	Florida School for the Deaf & Blind
	4	US Army National Guard
5 of 10	2	St. Johns County

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ABOUT FLORIDA TAXWATCH

Florida TaxWatch is a statewide, non-profit, non-partisan taxpayer research institute and government watchdog that over its 32-year history has become widely recognized as the watchdog of citizens' hard-earned tax dollars. Its mission is to provide the citizens of Florida and public officials with high quality, independent research and education on government revenues, expenditures, taxation, public policies, and programs, and to increase the productivity and accountability of Florida Government.

Florida TaxWatch's research recommends productivity enhancements and explains the statewide impact of economic and tax and spend policies and practices on citizens and businesses. Florida TaxWatch has worked diligently and effectively to help state government shape responsible fiscal and public policy that adds value and benefit to taxpayers.

This diligence has yielded impressive results: in its first two decades alone, policymakers and government employees implemented three-fourths of Florida TaxWatch's cost-saving recommendations, saving the taxpayers of Florida more than \$6.2 billion -- approximately \$1,067 in added value for every Florida family, according to an independent assessment by Florida State University.

Florida TaxWatch has a historical understanding of state government, public policy issues, and the battles fought in the past necessary to structure effective solutions for today and the future. It is the only statewide organization devoted entirely to Florida taxing and spending issues. Its research and recommendations are reported on regularly by the statewide news media.

Supported by voluntary, tax-deductible memberships and grants, Florida TaxWatch is open to any organization or individual interested in helping to make Florida competitive, healthy and economically prosperous by supporting a credible research effort that promotes constructive taxpayer improvements. Members, through their loyal support, help Florida TaxWatch bring about a more effective, responsive government that is accountable to the citizens it serves.

Florida TaxWatch is supported by all types of taxpayers -- homeowners, small businesses, large corporations, philanthropic foundations, professionals, associations, labor organizations, retirees -- simply stated, the taxpayers of Florida. The officers, Board of Trustees and members of Florida TaxWatch are respected leaders and citizens from across Florida, committed to improving the health and prosperity of Florida.

With your help, Florida TaxWatch will continue its diligence to make certain your tax investments are fair and beneficial to you, the taxpaying customer, who supports Florida's government. Florida TaxWatch is ever present to ensure that taxes are equitable, not excessive, that their public benefits and costs are weighed, and government agencies are more responsive and productive in the use of your hard-earned tax dollars.

The Florida TaxWatch Board of Trustees is responsible for the general direction and oversight of the research institute and safeguarding the independence of the organization's work. In his capacity as chief executive officer, the president is responsible for formulating and coordinating policies, projects, publications, and selecting professional staff. As an independent research institute and taxpayer watchdog, Florida TaxWatch does not accept money from Florida state and local governments. The research findings and recommendations of Florida TaxWatch do not necessarily reflect the view of its members, staff, distinguished Board of Trustees, or Executive Committee, and are not influenced by the positions of the individuals or organizations who directly or indirectly support the research.

Florida TaxWatch Values

Integrity • Productivity • Accountability • Independence • Quality Research



Improving Taxpayer Value, Citizen Understanding, and Government Accountability

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PUBLIC SECTOR FOOTPRINT Florida TaxWate

FACTS & FIGURES FROM FLORIDA TAXWATCH RESEARCH



Florida TaxWatch examined the top ten employers in each county in Florida to determine the breakdown of public to private employers. The data below represents the highlights of that review.

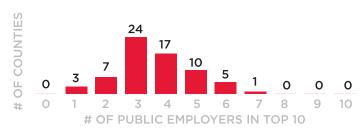
TOTAL EMPLOYERS IN TOP TEN BY COUNTY STATEWIDE: PUBLIC VS PRIVATE

PUBLIC 245

PRIVATE 425

TOTAL OF 670

NUMBER OF COUNTIES WITH PUBLIC EMPLOYERS IN TOP 10



COUNTIES WHERE PUBLIC EMPLOYERS MAKE UP:

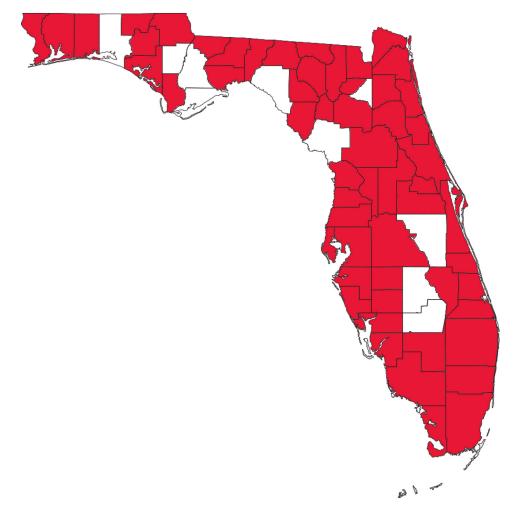
2 OF THE TOP 3	40	67
3 OF THE TOP 5	27	67
5+ OF THE TOP 10	16	67
1 OF THE TOP 5	67	67

COUNTIES WHERE PUBLIC EMPLOYERS ARE THE:

LARGEST	51	67
2 LARGEST	26	67
3 LARGEST	13	67
4 LARGEST	5	67

COUNTIES WHERE PUBLIC ENTITIES ARE THE LARGEST EMPLOYER

COUNTIES WHERE THE TOP TEN EMPLOYERS INCLUDE THREE OR MORE PUBLIC ENTITIES



SECTOR SNAPSHOTS (# OUT OF 245)

SCHOOL DISTRICTS (60/245)

In every county in Florida, the school district is one of the ten largest employers, accounting for more than 250,000 employees statewide... nearly 1 out of every 30 employed Floridians.

District school boards are one of the two largest employers in 61 counties, the largest in 46 counties, and the second largest in 15.

CORRECTIONS & AIRPORTS (20/245)

A mixture of public and private correctional facilities, both funded by tax dollars, appear 22 times on the full list, accounting for just 3 percent of the total top ten.

HEALTHCARE (9/245)

A health care facility or business (either public or private) is one of the top ten employers in 60 counties... and even private healthcare facilities are, in general, highly dependent on government funding

ADMINISTRATION & LAW ENFORCEMENT (128/245)

County governments are one of the ten largest employers in 60 counties, and the first or second largest in ten of those counties.

MILITARY (10/245)

The US Military appears on the top ten lists of just seven counties, although the various branches of the United States Armed Services appear ten times on the full list.